



Cabinet for Economic Development



Kentucky

Automotive Industry Profile

The Automobile Industry in Kentucky

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General Research Branch
Kentucky Cabinet for Economic Development
October 2009



Overview

The Automobile Industry in Kentucky

Auto manufacturers, along with their suppliers and dealers provide a major driving force in the U.S. economy, and Kentucky has capitalized on this industry. In Kentucky, according to the U.S. Bureau of Economic Analysis, in 2008, 2.07 percent of the state's total employment was in motor vehicles, bodies and trailers, and parts manufacturing. Moreover, in 2007, over 19% of the state's workforce that was employed in manufacturing was employed in the motor vehicles, bodies and trailers, and parts manufacturing sector. The automobile industry has a major presence in Kentucky because of the Commonwealth's advantages, including:

- A Quality Workforce
- Its Central Location
- State and Local Governments that Understands the Needs of Business
- A Perennial Provider of Low Cost of Power

Pertinent facts on the contribution of the automobile industry in Kentucky include:

- In 2007, Kentucky's automobile industry represented 3.88% of the state's gross domestic product.
- Kentucky's automotive industry gross domestic product for 2007 was over \$5.9 billion.
- In 2008, Kentucky had the nation's 3rd highest level of auto industry related employment as a percent of total state employment in the United States.

Kentucky Auto Assembly Plants

Following are brief backgrounds of automobile manufacturing facilities in Kentucky:



Ford first came to Kentucky in 1912 when it opened a sales and service office on South Third Street. It was 1913 when Henry Ford began a "factory" at the Summers-Herman Dealership in Louisville. In 1916 production started in a four-story brick building on South Third Street, which built 7,000 vehicles a year. The plant turned out Model A's and other Ford trucks and cars. During World War II, the plant geared up to produce military equipment. The plant closed in 1925 - the same year Henry Ford created what was called "the first modern assembly plant" in Louisville. In 1955, Ford began operations at the Louisville Assembly Plant, and in 1969, began operations at the eastern Jefferson County Truck Plant. In 2008, the Louisville Assembly Plant employed 2,100. In 1997, an expansion at the Louisville operations added 1,000 jobs and 130,000 square feet to the Kentucky Truck Plant. Total employment at the truck plant in 2008 was 3,500. The expanded facility, at 4.6 million square feet, is the second-largest Ford assembly plant in North America.



On June 1, 1981, General Motors moved production of the Corvette from St. Louis to Bowling Green, which remains today as the exclusive home of the Corvette. The 1,100 employees in 2008 built over 35,000 vehicles at the 1 million square foot plant. The Cadillac XLR has been produced in Bowling Green since the end of 2002.



Toyota Motor Manufacturing Kentucky (TMMK) in Georgetown, Kentucky began production in 1988 and is Toyota's largest production plant in North America. With two vehicle production lines and a powertrain engine and axle facility, in 2008, more than 7,000 team members build about 500,000 vehicles and nearly 400,000 engines. In addition, Toyota's North American Headquarters is in Erlanger, Kentucky employing 1,400 in 2008. Toyota's North American Parts Logistics Division is located in Hebron, KY employing 416 in 2008.



Kentucky Automobile Production Numbers

Motor Vehicle Production & Facilities

In 2008, 780,727 cars and light trucks were assembled in Kentucky. The General Motors plant in Bowling Green produces the Corvette and the Cadillac XLR. Ford's Louisville Assembly plant produces the Ford Explorer, the Mercury Mountaineer SUV models and the Explorer Sport Trac. The Ford Kentucky Truck plant manufactures the Ford F-Series Super Duty, Expedition and Lincoln Navigator models. Toyota's largest manufacturing facility outside of Japan, in Georgetown, manufactures the Toyota Camry, Camry Hybrid, Solara, Avalon and Venza. In addition, Erlanger is home to Toyota's North American Manufacturing Headquarters.

2008 Auto Production Comparison

Table 1
Rank by 2008
Total US Light Vehicle Production

| State | Total Light Vehicle Production |
|-----------------|--------------------------------|
| Michigan | 1,852,654 |
| Ohio | 1,484,086 |
| Kentucky | 780,727 |
| Missouri | 680,424 |
| Alabama | 672,277 |
| Indiana | 594,925 |
| Illinois | 425,817 |
| Tennessee | 353,962 |
| California | 342,041 |
| Texas | 252,885 |

Tables 1-3 data source: Automotive News Market Data Book 2009

- The best-selling car in the U.S. for 2008, the Toyota Camry, is manufactured in Georgetown, KY. The Camry has been the best selling car in the US for 7 years in a row, and eleven out of the last twelve years.
- The Toyota Avalon, the 4th best selling car in the large size car segment in 2008, is also manufactured in Georgetown.

2008 KY Rankings

3rd in total light vehicle production
3rd in production of cars
6th in production of light trucks

Table 2
Rank by 2008
US Car Production

| State | Car Production |
|-----------------|----------------|
| Michigan | 1,010,879 |
| Ohio | 870,008 |
| Kentucky | 552,530 |
| Illinois | 315,744 |
| Tennessee | 258,443 |
| California | 249,565 |
| Kansas | 188,432 |
| Mississippi | 153,710 |
| Alabama | 133,534 |
| Indiana | 122,969 |

- The Ford F-Series pickup is the number one selling vehicle in 2007, and has been the best-selling vehicle in America for 29 years. The Ford Explorer had been the best-selling mid-size SUV in the US for fourteen consecutive years. Both vehicles are produced in Louisville, KY.
- The Kentucky-produced Chevrolet Corvette is the top-selling premium sports car in the US. Year 2007 sales were 33,685.

9.9% of all cars and trucks produced in the U.S. are made in Kentucky

Table 3
Rank by 2008
US Light-Truck Production

| State | Truck Production |
|-----------------|------------------|
| Michigan | 1,322,392 |
| Missouri | 906,270 |
| Ohio | 878,327 |
| Alabama | 605,485 |
| Indiana | 569,930 |
| Kentucky | 494,001 |
| Texas | 324,089 |
| Illinois | 226,624 |
| Tennessee | 196,979 |
| Wisconsin | 187,616 |



Motor Vehicle Industry Impact on the KY Economy

The motor vehicle industry continues to have a very strong presence in Kentucky. In 2008, a workforce of over 76,000 was employed in motor vehicle-related facilities in Kentucky¹. Employment in the motor vehicle industry has decreased by 4.65% between 2007 and 2008, compared to growth of 1.28% for all industries and negative growth for manufacturing. Although Kentucky's employment growth in the motor vehicle manufacturing sector was negative between 2007 and 2008, it still ranks fourth best among the top ten motor vehicle producing states.

The gross domestic product for the motor vehicle industry in 2007 was \$5.9 billion, and the sector experienced real growth rates of 18.23% for the period between 2002 and 2007. This growth rate ranks third among the top motor vehicle producing states. The 2007 GDP per capita of \$1,393 for the motor vehicles industry also ranks the state third. The *Annual Survey of Manufacturers* November 2007 issue lists the value of shipments for the motor vehicle industry at nearly \$35 billion, which ranks Kentucky among the upper half of the top motor vehicle producing states.

Table 4 - Impact of Motor Vehicle Industry on Kentucky

| | All Industries | Manufacturing | Motor Vehicle Industry |
|-------------------------------|-------------------|------------------|------------------------|
| Employees (2008) | 1,791,359 | 255,294 | 50,401 |
| Employment Growth (2006-2007) | 1.28% | -2.14% | -4.65% |
| Total Annual Wages (2008) | \$67,050,090,000 | \$11,670,236,000 | \$2,368,074,000 |
| GDP (2007 Current Dollars) | \$152,099,000,000 | \$28,944,000,000 | \$5,902,000,000 |
| GDP Growth (2002-2007) | 25.99% | 16.66% | 18.23% |
| GDP per Capita (2007) | \$35,904 | \$6,832 | \$1,393 |

Sources: 2006 Quarterly Census of Employment and Wages, US Bureau of Labor Statistics; US Department of Labor; the Bureau of Economic Analysis, U.S. Department of Commerce, June 2008. **Note:** In this table, the Motor Vehicle Industry is defined by NAICS 3361, 3362 and 3363.

The motor vehicle industry continues to impact the economy and people of the Commonwealth in a very positive manner. The motor vehicle industry provides thousands of high wage jobs to the people of Kentucky. In 2008, the average weekly wage for motor vehicle manufacturing was \$1,581 compared to \$915 for the manufacturing sector and \$702 for all industries. Employees in the motor vehicle industry earned over \$2.8

billion in wages in 2008, and wages earned totaled over \$1.0 billion in the motor vehicle manufacturing segment of the industry. The motor vehicle industry accounted for 3.88 percent of Kentucky's total GDP in 2007. Of the top motor vehicle producing states, only Michigan's and Indiana's motor vehicle industries comprise a larger share of their states' overall economy.

Table 5 - Gross Domestic Product Comparison of Top Motor Vehicle States

| State | Motor Vehicle GDP % of Total GDP | Motor Vehicle GDP per Capita | Motor Vehicle GDP per \$ MV Wage | Motor Vehicle GDP per Employee |
|-----------------|----------------------------------|------------------------------|----------------------------------|--------------------------------|
| Kentucky | 3.88% | \$1,393 | \$1.99 | \$116,971 |
| Alabama | 1.96 | 696 | 1.69 | 93,099 |
| California | 0.14 | 70 | 1.44 | 69,463 |
| Illinois | 0.48 | 229 | 1.40 | 76,116 |
| Indiana | 4.42 | 1,739 | 1.60 | 93,820 |
| Michigan | 6.24 | 2,361 | 1.48 | 119,047 |
| Missouri | 1.21 | 473 | 1.55 | 96,624 |
| Ohio | 2.73 | 1,098 | 1.85 | 110,416 |
| Tennessee | 2.10 | Not Available | Not Available | Not Available |
| Texas | 0.42 | 203 | 2.77 | 130,724 |

Source: Bureau of Economic Analysis, U.S. Department of Commerce 2007.

¹ This figure represents total employment for each motor vehicle related facility. Actual employment related to production of motor vehicle components, parts, or services is lower since some employees are involved in production of products or services unrelated to motor vehicles.



Business Cost Comparison

Kentucky is one of the nation's best states for business. In the Cost of Doing Business category, Kentucky has one of the lowest overall costs of doing business in the eastern United States according to Economy.com. The June 2009 edition of the *North American Business Cost Review*, measures the cost of doing business within a state for unit labor cost, tax burden, and energy cost.

Kentucky tied as the fifth lowest in overall cost of doing business compared to all states east of the Mississippi River and tied as the fourth lowest compared to states generally considered Kentucky's economic competitors. The index utilized to measure the overall cost of doing business within a state ranks Kentucky tied as the 12th lowest cost state nationally with an index of 90. The national average index is 100.

Table 6
Competitor State Business Cost: 2007

| | Overall Rank | | Unit Labor Cost | | Energy Index | | State & Local Taxation | |
|----------------------------------|--------------|-----------|-----------------|-----------|--------------|----------|------------------------|-----------|
| | Index | Rank | Index | Rank | Index | Rank | Index | Rank |
| United States | 100 | - | 100 | - | 100 | - | 100 | - |
| Competitor States Average | 92 | - | 95 | - | 81 | - | 95 | - |
| Kentucky | 90 | 12 | 95 | 21 | 70 | 7 | 99 | 30 |
| Alabama | 93 | 17 | 98 | 26 | 88 | 26 | 81 | 4 |
| California | 117 | 49 | 107 | 48 | 139 | 42 | 110 | 45 |
| Illinois | 99 | 32 | 102 | 42 | 95 | 31 | 99 | 25 |
| Indiana | 89 | 10 | 91 | 10 | 76 | 15 | 102 | 16 |
| Michigan | 102 | 39 | 103 | 43 | 96 | 32 | 100 | 36 |
| Missouri | 92 | 16 | 100 | 37 | 67 | 4 | 88 | 7 |
| Ohio | 96 | 27 | 95 | 21 | 90 | 28 | 107 | 46 |
| Tennessee | 90 | 12 | 93 | 12 | 84 | 23 | 78 | 16 |
| Texas | 98 | 31 | 94 | 16 | 110 | 36 | 79 | 3 |

Source: Derived from data provided by the *North American Business Cost Review*, 2009 Edition, Prepared by Economy.com, Inc. Updated June 2009
Note: A ranking of 1 represents the best condition = lowest business cost.



Labor Cost Comparison

The labor costs for Kentucky employers compare very favorably to those in the other top auto production states, especially considering the productivity of the Kentucky workforce. The average weekly wages are below the U.S. average for all of private industry and manufacturing. With respect to manufacturing, only Alabama and Tennessee among the top 10 auto producing states have lower average weekly wages than Kentucky. For all industry, the average weekly wages in Kentucky are the lowest among these states. The Cost of Doing Business Table (6) shows that Kentucky ranks fifth lowest among the top 10 auto producing states with respect to the unit labor cost. A recent study on the cost of workers compensation finds that the cost of providing workers compensation insurance is on par with the national average. (Note: Ohio data is not available for workers compensation cost index because it is one

of five states that provided workers compensation insurance exclusively through a state fund.)

As shown in the Labor Cost table (7), Kentucky ranks 3rd highest among the top auto producing states with respect to the average weekly wages for the motor vehicle manufacturing industry. **However, as shown by table (5), the motor vehicle manufacturing workforce in Kentucky is among the most productive of the top motor vehicle producing states.** Kentucky's productivity rankings among the top motor vehicle producing states:

- **Third** in motor vehicle GDP per capita
- **Second** in motor vehicle GDP per \$ Motor Vehicle Wage
- **Third** in motor vehicle GDP per employee

Labor Cost Comparison among Top Motor Vehicle Producing States

Table 7 - 2007 Average Weekly Wages

| | All Private Industry | Manufacturing | Motor Vehicle Manufacturing | State Average Costs of Workers Comp Per \$100 of Payroll |
|----------------------|----------------------|----------------|-----------------------------|--|
| United States | \$855 | \$1,029 | \$1,540 | \$3.90 |
| Kentucky | 702 | 901 | 1,770 | 3.96 |
| Alabama | 721 | 839 | 1,298 | 4.03 |
| California | 972 | 1,271 | 1,407 | 6.09 |
| Illinois | 917 | 1,057 | 1,347 | 4.83 |
| Indiana | 722 | 984 | 1,433 | 2.06 |
| Michigan | 834 | 1,150 | 1,800 | 3.20 |
| Missouri | 742 | 901 | 1,888 | 4.25 |
| Ohio | 768 | 989 | 1,490 | ND |
| Tennessee | 752 | 893 | ND | 4.71 |
| Texas | 860 | 1,156 | 1,263 | 4.67 |

Sources: Quarterly Census of Employment and Wages, US Department of Labor, Bureau of Labor Statistics, 2007; Workers Compensation State Rankings Manufacturing Industry Costs and Statutory Benefit Provisions, Actuarial and Technical Solutions, Inc., 2008 Edition. In this table, Motor Vehicle Manufacturing is defined by NAICS 3361.

ND Data do not meet BLS or State agency disclosure standards.



Tax Costs

Kentucky continues to be ranked as one of the states with the *lowest* overall cost of doing business among the top automotive producing states according to Economy.com. The June 2009 edition of the *North American Business Cost Review*, measures the cost of doing business within a state for unit labor cost, tax burden, and energy cost.

Among the nation's top 10 states in light vehicle production, Kentucky's tax cost of business is among the lowest. The index utilized to measure overall cost of doing business within a state ranks Kentucky as the 12th lowest cost nationally with a state index of 90.0 (see Table 6). Nationally, Kentucky ranks 5th lowest in per capita state and local government property tax burden, and 13th lowest in per capita state and local government tax burden.

Table 8
Competitor State Tax Burden: 2006

| | Per Capita State and Local Government Property Tax Revenue | | Per Capita State and Local Government Tax Revenue | |
|----------------------|--|---------------|---|---------------|
| | Per Capita | National Rank | Per Capita | National Rank |
| United States | 1,204 | | 4,006 | |
| Kentucky | 516 | 6 | 2,768 | 12 |
| Alabama | 420 | 1 | 2,783 | 1 |
| California | 1,031 | 23 | 4,533 | 42 |
| Illinois | 1,533 | 41 | 4,087 | 36 |
| Indiana | 1,341 | 36 | 3,646 | 24 |
| Michigan | 1,341 | 37 | 3,572 | 21 |
| Missouri | 855 | 15 | 3,139 | 8 |
| Ohio | 1,099 | 27 | 3,774 | 28 |
| Tennessee | 680 | 9 | 2,841 | 3 |
| Texas | 1,390 | 38 | 3,241 | 14 |

Source: Morgan Quitno Press State Rankings 2007, using data from U.S. Bureau of the Census, Governments Division. Note: A ranking of 1 represents the best condition = lowest business tax burden

Tax Modernization

In March 2005, House Bill 272 legislation was signed into law to reform Kentucky's outdated tax system. The legislation began the first comprehensive overhaul in more than half a century to a revenue system largely based on a 19th century economy. The reform seeks to accomplish several objectives including improving the tax climate for economic development, including eliminating the corporate license and intangible property taxes cost.

Tax Law Changes of Interest to the Business Community

- Eliminates the corporation license tax.
- Lowers maximum corporate income tax rate to 6% beginning in 2007.
- For years beginning on or after January 1, 2007, a new limited liability entity tax (LLET) will replace the Alternative Minimum Calculation, and will apply to every corporation and every limited liability pass-through entity doing business in Kentucky on all Kentucky gross receipts or Kentucky gross profits with the same relief thresholds as provided for the AMC.
- Maintains tax credit incentives against new corporation taxation plan.
- Eliminates intangible property tax on all but financial institutions and domestic life insurance companies, including accounts receivable.

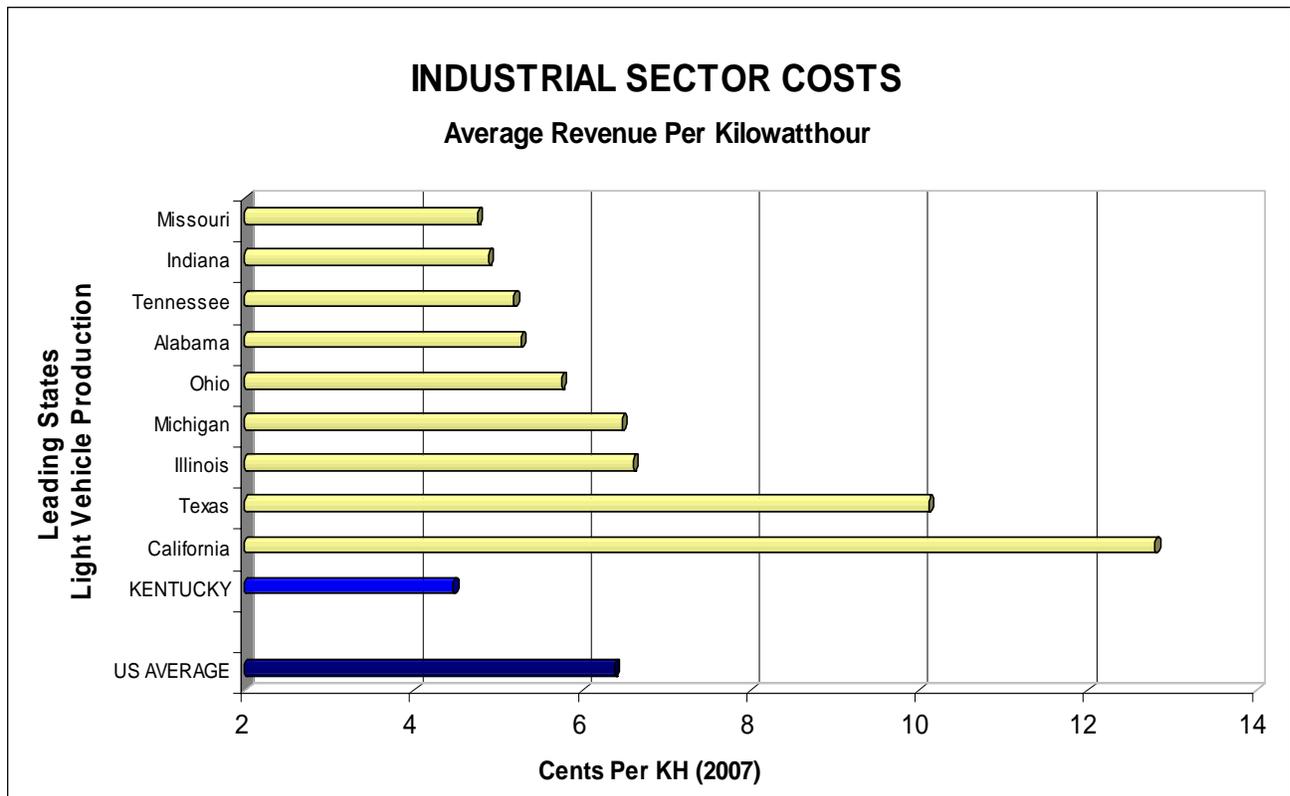


Utility Costs

A globally competitive business environment compels companies to examine the long-term costs of production and distribution, and to focus on regional differences in the net costs of doing business. Among the most significant factors having a direct influence on bottom-line costs is the annual capital that must be committed to utility consumption. Kentucky occupies *the* premier position in the provision of low cost electric power among the top vehicle producing states – enjoying a 6.5% to 186% cost savings over these competitors.

In 2007, Kentucky provided the second-lowest electric power cost east of the Mississippi River – and least expensive among the top vehicle producing states. Moreover, in 2006, data from the U.S. Department of Energy, Energy Information Administration, show that Kentucky lays claim to the position of fourth-lowest among *all fifty states* - for the provision of industrial power.

Table 9



Source: US Department of Energy, Energy Information Administration/Electric Power Annual 2007

Kentucky's Industrial Sector electric power costs rank fourth-lowest in the nation.

Approximately ninety-one percent of Kentucky's electric power is produced by coal-fired power plants, with the balance generated by hydroelectric dams, fuel oil, and natural gas. Kentucky's large coal reserves ensure abundant supplies of electric power for the foreseeable future. In turn, a large number of utility providers, and oversight by the [Kentucky Public Service Commission](#) (PSC), continue to ensure competitive rates for industrial users. These power distributors are allowed to negotiate lower economic incentive rate contracts with large industrial and commercial customers, subject to approval by the Kentucky PSC. Significant discount rates can be granted for up to five years for both new and expanding operations.



Kentucky's Central Location within Auto Alley

Transportation

A freight distribution network that is efficient, safe, and technologically competitive makes Kentucky an ideal location for businesses needing just-in-time delivery and reliable access to markets and suppliers. Geographically located within a day or two highway travel of two-third's of the nation's buying power, Kentucky maintains a continuing six year highway construction and improvement plan that ensures necessary structured growth and regular maintenance.

The backbone of the Commonwealth's 79,000 miles of federal, state, and local roads is five major interstate highways (I-75, I-71, I-65, I-64, and I-24), which provide direct routing to the Great Lakes and Canada, the Gulf States and Florida, the Atlantic Seaboard, and St. Louis and points west. Within the state, nine major parkways/highways provide access to the Interstate system, while state maintenance covers nearly forty percent of the entire highway network. Nationwide survey shows that both the Louisville and the Cincinnati, Ohio-Kentucky-Indiana areas are logistically ranked in the Top 20 for cities with access to interstate highways.

Kentucky's metropolitan area transportation system earns high rankings by *Expansion Management* magazine in their analysis of logistics factors (*Expansion Management, 2006 Logistics Quotient*). Kentucky metro areas achieved the following ratings among the nation's metropolitan areas:

Emulate

- Cincinnati-Middletown, KY-IN MSA – 5 Star Logistics Metro
- Louisville, KY-IN MSA - 5 Star Logistics Metro

Kentucky's railroads – CSX, Norfolk Southern, and Canadian National Railroads - ensure direct service from Kentucky to the major rail centers of the Great Lakes, Gulf of Mexico, and Atlantic Seaboard.

Accessibility to modern major airport services, and safe, efficient air travel for business purposes, are well addressed by Kentucky's statewide system of commercial and general aviation airports. Non-stop international flights depart from the Cincinnati/Northern Kentucky International Airport and from the Louisville International Airport in Louisville/Jefferson County.

In 2008, the Cincinnati/Northern Kentucky International Airport (CVG) was listed as 1 of 10 Best Hubs in North America by J.D. Power and Associates, and placed 2nd in Best Overall Concessions by an Airport Revenue News industry survey. Since 1994, travelers have consistently named CVG one of the best airports in the world in surveys by SkyTrax, AC Nielsen, OAG Worldwide, J.D. Power and the International Air Transport Association. No other airport has been ranked so highly in so many independent surveys.

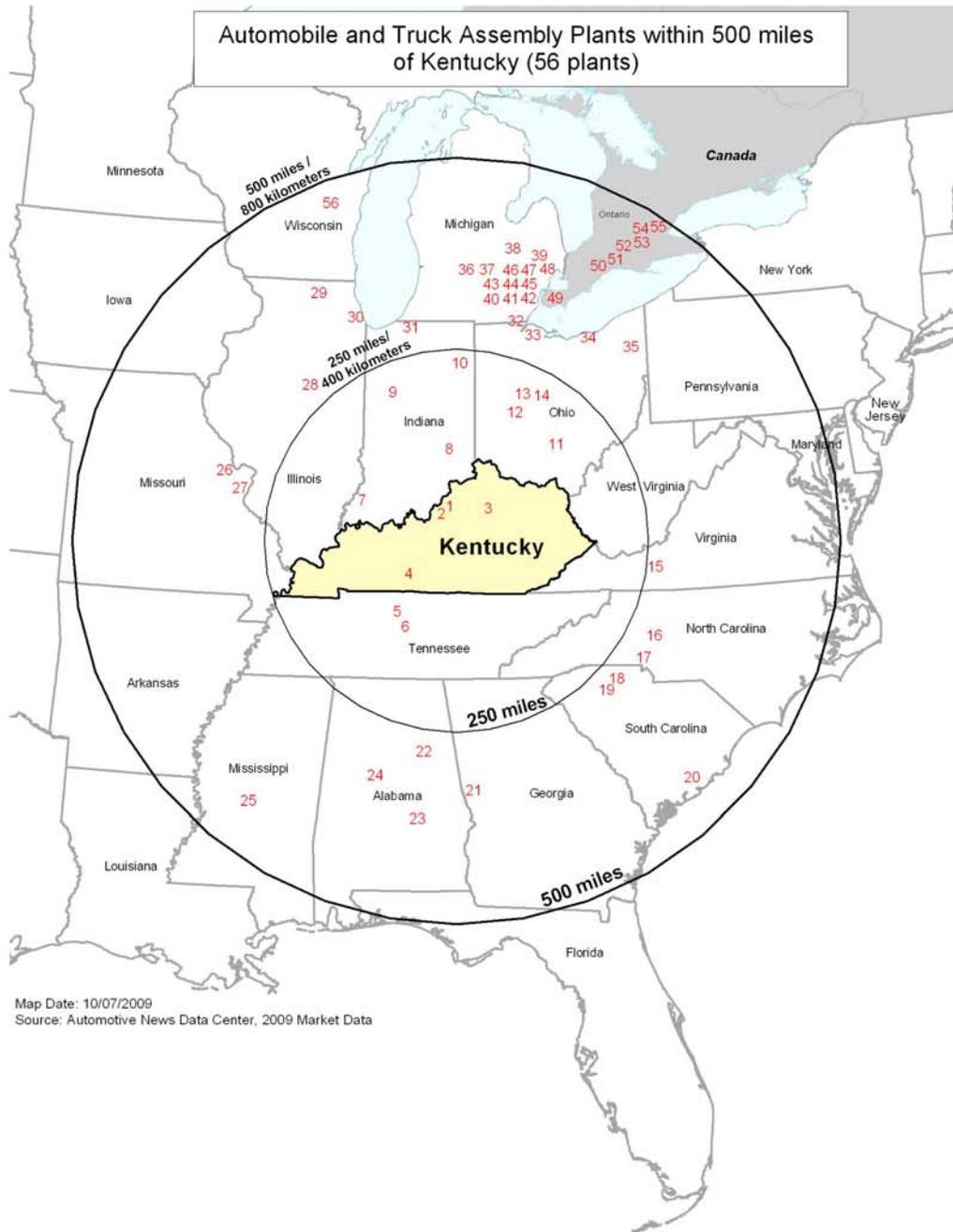
Cincinnati serves more than 15.7 million passengers in 2007. It is one of the top airports in the U.S. for on time arrivals. Eight passenger airlines offer more than 470 daily departures non-stop to 120 cities worldwide. CVG's international gateway offers nonstop service to Paris, Frankfurt, London, Montreal, Rome, Amsterdam, Nassau, Cancun and Toronto and remains an attractive gateway for increased international flights. Delta Air Lines has teamed up with Air France, Alitalia Airline and other airlines to offer seamless travel to more than 500 cities in 105 countries.

The Louisville International Airport is home to the international air-sorting hub of United Parcel Service. UPS Worldport, the world's most sophisticated shipping facility, has helped make the Louisville International Airport the 3rd largest cargo airport in the nation, and the 9th largest cargo airport in the world according to Airports Council International.

The airport now has nonstop service to 23 destinations and convenient connections to cities worldwide. The airport accommodated more than 3.8 million passengers in 2007.



Automobile and Truck Assembly Plants within 500 Miles of Central Kentucky

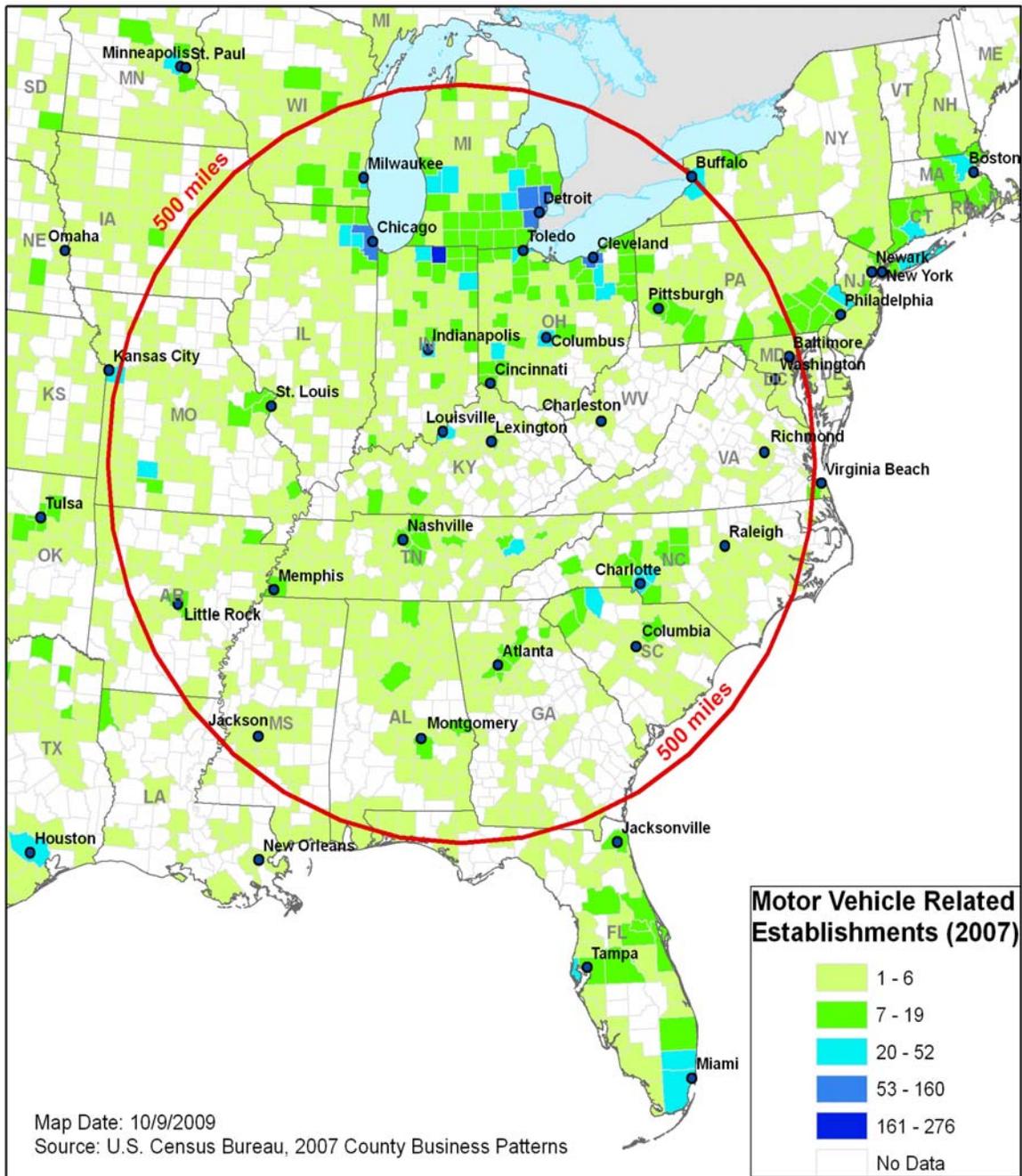


Map Date: 10/07/2009
 Source: Automotive News Data Center, 2009 Market Data

- | | | | |
|--------------------------------|-------------------------------------|---|---------------------------------|
| 1 Ford | 15 Volvo | 29 Chrysler LLC | 43 AutoAlliance |
| 2 Ford | 16 Daimler Trucks North America | 30 Ford | 44 Ford |
| 3 Toyota | 17 Daimler Trucks North America | 31 AM General | 45 Chrysler LLC |
| 4 General Motors | 18 Daimler Trucks North America | 32 Chrysler LLC | 46 Chrysler LLC |
| 5 PACCAR/Peterbilt | 19 BMW | 33 Chrysler LLC | 47 General Motors |
| 6 Nissan | 20 Chrysler LLC | 34 Ford | 48 Chrysler LLC |
| 7 Toyota | 21 Kia (production starts Nov 2009) | 35 General Motors | 49 Chrysler LLC |
| 8 Honda | 22 Honda | 36 General Motors | 50 Ford |
| 9 Subaru | 23 Hyundai | 37 General Motors | 51 Daimler Trucks North America |
| 10 General Motors | 24 Mercedes-Benz | 38 General Motors | 52 CAMI |
| 11 PACCAR/Kenworth Truck Co. | 25 Nissan | 39 General Motors | 53 Toyota |
| 12 Navistar International Corp | 26 General Motors | 40 Ford (Closed for retooling; Reopens in 2010) | 54 Toyota |
| 13 Honda | 27 Chrysler LLC | 41 Ford | 55 Ford |
| 14 Honda | 28 Mitsubishi | 42 Chrysler LLC | 56 Oshkosh Truck Corp |



Motor Vehicle Related Manufacturers within 500 Miles of Central Kentucky



QUICK FACTS:

8,091 total motor vehicle related establishments are in the US
4,417 motor vehicle related establishments are within 500 miles of Central KY
54% of motor vehicle related establishments in the US are within 500 miles of Central KY



Other Influential Factors

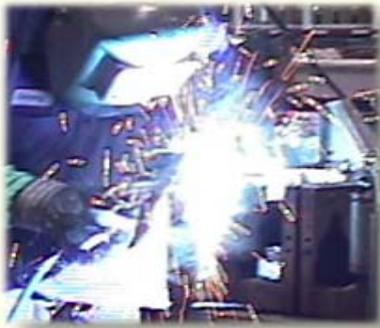
Kentucky – Argonne Partnership

The Commonwealth of Kentucky, the University of Kentucky and the University of Louisville are partnering with Argonne National Laboratory to establish a national Battery Manufacturing R&D Center to help develop and deploy a domestic supply of advanced battery technologies for vehicle applications that will aid in securing U.S. energy independence, reduce greenhouse gas emissions and help in strengthening the economy.

The center's major goals are to support the development of a viable U.S. battery manufacturing industry; make it easier for federal labs, universities, manufacturers, suppliers, and end-users to collaborate; develop advanced manufacturing technology to reduce advanced battery production costs; and accelerate the commercialization of technologies developed at national laboratories and universities.

The center will initially focus on lithium-ion battery manufacturing R&D. In the long-term, the center will help in the development of technologies that would enable a significant increase in energy densities, including lithium-air and zinc-air systems for vehicle applications and advanced batteries for cost efficient and long-life grid power storage applications.

University of Kentucky Center for Manufacturing



The UK Center for Manufacturing is a renowned center worldwide for its research, education, and technical assistance in manufacturing. The Center for Manufacturing provides engineering assistance to approximately 15,000 people in North America and Europe with its staff of professional engineers with extensive industrial experience. The Center conducts research on manufacturing systems and provides a wide range of educational opportunities for students and industrial professionals. The Center for Manufacturing has earned praise from organizations such as the Society of Manufacturing Engineers in recent years, for its strong emphasis on manufacturing research and education.

Because of the Center's capabilities, Toyota Motor Manufacturing selected it to develop a working model of the Toyota production system. The Center's efforts with Toyota resulted in the Lean Manufacturing program, an integrated research, education, and technology transfer effort. The Lean Manufacturing program has trained and taught thousands of people from hundreds of companies throughout the world on the concepts of lean manufacturing. The Lean Manufacturing program includes courses for operating managers and first-line supervisors, customized in-plant training, the International Lean Manufacturing Conference, Lean Manufacturing Network (users group for practicing lean manufacturing principles), and a simulation that demonstrates the affect of lean manufacturing implementation.



The Global Automotive Conference

The Global Automotive Conference (GAC) was created to analyze and benchmark new ideas that will affect this industry. GAC brings together executives, senior and middle management of automotive assemblers, suppliers, and service providers to discuss issues and action plans with government participants and educators from advanced learning institutions.



Motor Vehicle Industry Productivity

Productivity is a measure of economic efficiency which shows how effectively economic inputs are converted into output. Among the top automobile producing states, Kentucky ranks 2nd in worker productivity as measured by industry GDP per dollar of wages paid.



©2005-2006 Toyota Motor Sales, U.S.A., Inc

Table 10
2007 Worker Productivity
Top MV Producing States

| | Industry GDP per Dollar of Wage Paid | State Ranking |
|----------------------|--------------------------------------|---------------|
| United States | \$1.24 | |
| Texas | 2.08 | 1 |
| Kentucky | 1.51 | 2 |
| Ohio | 1.30 | 3 |
| Alabama | 1.28 | 4 |
| Indiana | 1.22 | 5 |
| Missouri | 1.13 | 6 |
| Michigan | 1.12 | 7 |
| Illinois | 1.07 | 8 |
| California | 1.05 | 9 |
| Tennessee | Not Available | |

Data derived from the information provided by the US Bureau of Economic Analysis.

Kentucky's Motor Vehicle Related Facilities (449 facilities, 80,321 employees)

Kentucky has 449 motor vehicle related suppliers employing over 80,000, which includes the 13,700 employees at the 4 Kentucky automotive assembly plants. A total of 161 facilities employing over 43,000 are foreign-owned:

Table 11
Foreign Owned MV Related Suppliers Country of Origin

| Leading Nations | | |
|-----------------|------------|---------------|
| Country | Facilities | Employees |
| Japan | 112 | 32,057 |
| Germany | 20 | 4,530 |
| Canada | 7 | 2,065 |
| France | 3 | 712 |
| TOTALS | 146 | 41,327 |

Source: Kentucky Cabinet for Economic Development.

Kentucky's auto-related facilities supply a wide-variety of products for the automotive industry. Among the leading products produced are represented by their respective NAICS Codes:

Table 12
Leading Automotive Related Businesses By NAICS

| Primary NAICS | Description | # of Firms |
|---------------|---|------------|
| 326199 | All Other Plastics Product Manufacturing | 143 |
| 336399 | All Other Motor Vehicle Parts Manufacturing | 100 |
| 336360 | Motor Vehicle Seating and Interior Trim Man. | 15 |
| 332710 | Machine Shops | 133 |
| 333514 | Special Die & Tool, Die Set, Jig, & Fix. Man. | 74 |

Source: Kentucky Cabinet for Economic Development.



New/Expanding Motor Vehicle-Related Facilities Announced/Reported In Kentucky September 2008 - September, 2009

Excluding locations and expansions known to have been cancelled

New Manufacturing Firms

Big Rapids Products Inc
TMS Automotive LLC

Total Investment: \$6,555,000
Total Full Time Employment: 50

Expanding Manufacturing Firms

Akebono Brake, Glasgow
American Howa Kentucky Inc
ArvinMeritor Inc
Atlas Machine & Supply Inc
Bed Wood and Parts LLC
Blue Grass Manufacturing Inc
Bodycote Inc
Brake Parts Inc
C G S Machine & Tool Inc
Casco Products Corp
CMWA
Dana Corporation
Dana Corporation
Diversified Tool & Development
Ford Motor Co
GECOM Corp
Hitachi Automotive Products USA
IMO Pump

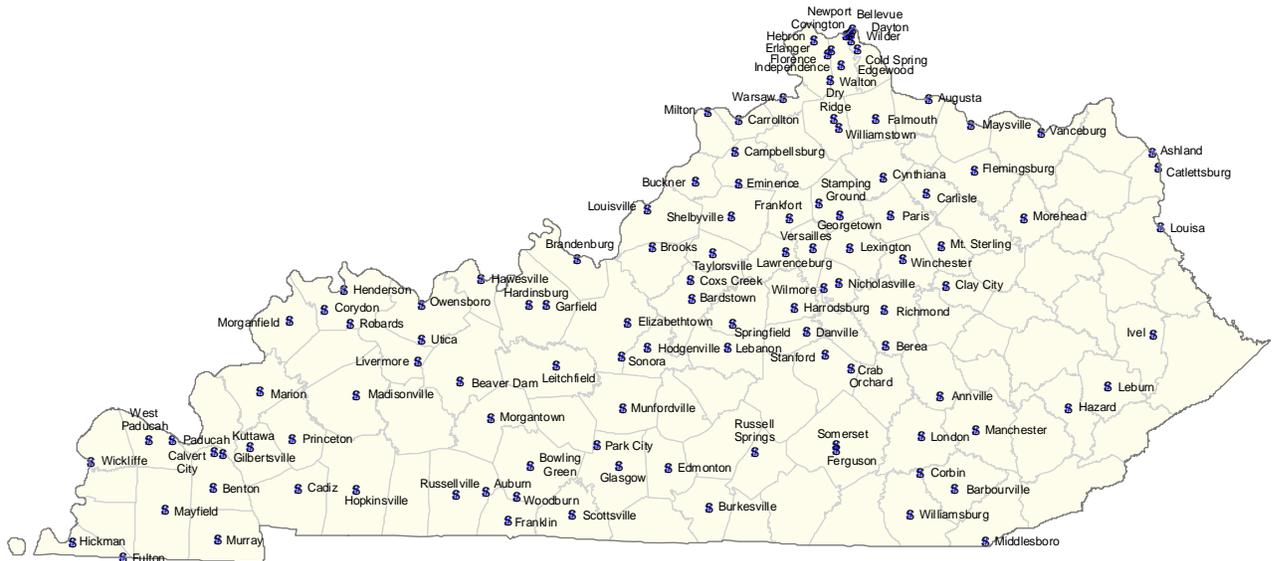
Industrial Services of America Inc
Katayama American Co Inc
Kentucky Smelting Technology (KST)
Lincoln Manufacturing USA LLC
Martinrea
Montaplast of North America
National Metal Processing Inc
Omico Plastics Inc
Parts Unlimited Inc
Perfection Components
Ritatsu Manufacturing Inc
Sherwin-Williams Automotive Finishes Corp
Star Manufacturing Inc
Trelleborg Inc
Vitech Limited Partnership
Webasto Roof System Inc
Westport Axle Corp
Y H America Inc/Div 1

Total Investment: \$291,137,518
Total Full Time Employment: 725



Complete List of Kentucky Motor Vehicle Facilities

This following list details motor vehicle related facilities as of September, 2009
 Click on links for the latest listing of [MVR Facilities](#) and corresponding [MVR Map](#).



| LOCATION | FACILITY | PRODUCT DESCRIPTION | EMPLOYMENT |
|------------------|--------------------------------|--|------------|
| Ashland | AK Steel Corp | Steel slabs | 695 |
| | AK Steel Corp | Coke making | 241 |
| | Bow-Mech Services Inc | Machine shop: general machining, drilling, boring, custom metal fabricating; machinery repair and teardowns. | 5 |
| Bardstown | FET Engineering Inc | Nickel molds for the automotive industry | 35 |
| | HEC Manufacturing Inc | Custom structural steel fabricating, steel returnable containers (racks or pallets) | 30 |
| | Hokumo America Corporation | Plastic injection molding, assembly of automotive parts | 10 |
| | Johnan America Inc | Automotive door window regulators and sunroof units | 60 |
| | Mitsuba Bardstown Inc | Windshield wiper, power window & cooling fan motors; cruise control devices | 307 |
| | NPR Manufacturing Kentucky LLC | Manufacture and sell piston rings for vehicles | 79 |
| | Tower Automotive Bardstown Inc | Metal & automotive stampings and assemblies | 462 |



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| | Trim Masters Inc | Automotive door trim and interior parts | 270 |
| Beaver Dam | Bluegrass Quality Services Inc | Provide services to the auto industry | 3 |
| | Daicel Safety Systems America LLC | Inflators for automotive airbags | 470 |
| | Ritatsu Manufacturing Inc | Small motor vehicle metal stamping parts | 91 |
| Berea | Kentucky Steel Center Inc | Steel service center: coil slitting and steel sheets | 69 |
| | KI-USA Corp | Machined, metal stamped & cationic painted automotive parts & components, arc & resistance welding | 330 |
| | PPG Industries Inc | Replacement windshields | 124 |
| | Tokico (USA) Inc | Manufacture and assembly of brake and suspension systems. Processes include machining, plating, painting, welding, and assembly. | 839 |
| Bowling Green | American Howa Kentucky Inc | Manufacture dash insulators and headliners for the automotive industry | 31 |
| | Bando USA Inc | Automotive power transmission & industrial V-belts | 165 |
| | Bendix Spicer Foundation Brake LLC | Design, develop, manufacture & distribute products used in air brake systems for commercial vehicles | 173 |
| | Bowling Green Machine & Welding | Machine shop: general machining; drilling, boring, cutting, honing, grinding, arc & gas welding | 16 |
| | Bowling Green Metalforming LLC | Automotive parts | 1000 |
| | C G S Machine & Tool Inc | Specialty machinery, tool & die, spare parts, production runs | 40 |
| | Cannon Automotive Solutions-Bowling Green | Individual component stamping for truck frames | 30 |
| | General Motors Corp | Automobile assembly: Chevrolet Corvette | 532 |
| | Hennessy Industries | Manufacture of wheel balance weights. | 125 |
| | Holley Performance Products | Automotive, marine parts & accessories: carburetors, fuel injection & transmission modulators | 273 |
| | Kiriu USA Corporation | Automotive brake rotors and drums | 95 |
| | Kobe Aluminum Automotive Products | Aluminum forging plant | 200 |
| | Lord Corp | Bonded rubber parts—shock, noise, and vibration control parts for the vehicle & equipment industry | 170 |



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| | Magna Car Top Systems (Bowling Green) LLC | Assembly of convertible roof top systems | 30 |
| | NHK of America Suspension Components Inc | Manufacture coil suspension springs for automotive industry | 234 |
| | Quick Fuel Technology Inc | Carburetors and carburetor component parts | 30 |
| | RC Components Inc | Machine shop: CNC machining, motorcycle wheels & brakes, in house chrome line | 70 |
| | Solrac Corp | Contract manufacturing & inspection; assemble plastic connectors for the harnesses of cars | 52 |
| | Sumitomo Electric Wiring Systems | Administrative headquarters | 70 |
| | TMS Automotive LLC | Distribution, warehousing, parts/dunnage-washing, freight management, trucking | |
| | Topura America Fastener Inc | Automotive fasteners; industrial fasteners: metric, wood & sheet metal screws | 99 |
| | Trace Die Cast Inc | Aluminum die castings & secondary specialty machining | 420 |
| | Worldwide Technologies | 2d and 3d die sets and die forms to primarily service automotive market | 29 |
| Brandenburg | Arch Chemicals Inc | Industrial organic chemicals and chemical mfg | 215 |
| Brooks | Kentucky Clutch | Clutch rebuilding | 5 |
| | Prestige Plastics Tech Inc | Plastic injection molding service, contract manufacturing & automobile aftermarket products, complete tooling facility & mfg. | 11 |
| Buckner | Aggressive Tool & Die | Tool & die, molds | 8 |
| Burkesville | Electric Mills KY | Molded electrical connectors and wiring harnesses | 60 |
| | Rocore Thermal Systems LLC | Heaters, oil coolers, truck heaters & heat transfer products | 72 |
| Cadiz | Ethridge Plastics Inc | Automotive Injection molding | 15 |
| | FabSol LLC | Rubber automotive seals & gaskets | 99 |
| | Southeast Tube Inc | Tube fabricating & bending | 6 |
| Campbellsburg | Arvin Sango Inc | Automotive exhaust systems | 80 |
| Campbellsville | INFAC North America INC | Manufacture control cables for the automotive industry | 8 |
| | J & K Tool | Machine shop: general machining, tool & die | 8 |
| | Murakami Manufacturing USA Inc | Mirrors for automotive: interior mirror; exterior mirror | 275 |



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| Carlisle | Lee-Lynn Machining Inc | CNC Machining of parts for the mining industry, safety industry, construction industry, archery industry, automotive industry and entertainment industry, (speakers) and many | 27 |
| Carrollton | Arvin Meritor | Disc brakes, drums & steering mechanisms, brake components for medium and heavy trucks and trailers | 130 |
| | Arvin Meritor Braking Systems | Cast heavy truck hubs & wheels | 95 |
| Catlettsburg | Special Metals Corp | Nickel alloys | 200 |
| Clay City | Rogers Tool & Manufacturing | Sheet metal fabricating, tools, dies & fixtures | 2 |
| Cold Spring | Auto Fastener Group | Repackaging of automotive after-market products | 25 |
| | Auto Vehicle Parts Co | Distribution center for automobile fasteners, industrial fasteners, rubber molding & weather strips | 75 |
| Columbia | IMO Pump | Hydraulic pumps, fuel system pumps | 91 |
| Corbin | CTA Acoustics Inc | Organic fiber padding, industrial automotive insulation & acoustical materials | 250 |
| | TCO Inc | Motor vehicle headlights | 200 |
| Corydon | Quality Tooling Inc | Tools, steel dies, jigs & plastic injection molds | 30 |
| Coxs Creek | Synergy Tool & Gauge LLC | Aluminum based v-shaped hulls and raised chassis for armor of military vehicles | 60 |
| Cynthiana | E-Z Pack | Machine shop: valves, general & CNC machining; truck body fabrication—refuse bodies manufacturing | 133 |
| | TI Group Automotive Systems | Automotive refrigeration coil & steel tubing | 140 |
| Danville | Dana Corporation | Diesel & gas engine gaskets | 240 |
| | Perfection Components | Plastics injection molding co. | 43 |
| Dayton | Radac Corp | Radiator cores distributor and headquarters | 50 |
| Dry Ridge | Dana Light Axle Manufacturing LLC | Assemble light truck axles | 375 |
| Edgewood | Summit Fire Apparatus Inc | Aluminum & steel fabricating; welding & fire truck bodies | 22 |
| Edmonton | Sumitomo Electric Wiring Systems Inc | ECU and fuse boxes | 540 |
| Elizabethtown | AGC Automotive Americas | Automobile glass | 350 |
| | AKEBONO Brake - Elizabethtown Plant | Automotive disc & drum brakes | 1000 |
| | Akebono Brake | North American headquarters | 100 |



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| | Altec Industries Inc | Aerial unit trucks for telecommunications and utility companies, telescopic aerial devices | 467 |
| | Dana Corporation | Stamping/forming and assembly of the Ford F-150, Lincoln Navigator, Ford Expedition frames | 700 |
| | Metokote Corporation | Electro-coating of truck frames for Dana Corporation | 7 |
| | Summit Polymers Inc | Injection molded thermoplastics and auto interior components | 243 |
| | Superior Coatings & Finishes LLC | Electroplating & dip spin coatings service | 60 |
| Eminence | Apollo Choppers II LLC | Custom motorcycles | 10 |
| | Steel Technologies Inc | Steel service center: steel rolling, annealing & slitting/ blanking | 117 |
| Erlanger | Dana Corporation | Divisional headquarters | 15 |
| | Obara Corp | Robotic welding guns & welding cable | 55 |
| | Parkway Products | Plastic, composite components, thixomold—auto parts, electronic parts. | 120 |
| | Steinkamp Molding LP | Design and production of industrial molds and tools, rubber and plastic injection molds, plastic blow molds, foam molds. Prototypes, parts, jigs, fixtures, precision machining | 20 |
| | Toyota Boshoku America | Corporate headquarters | 89 |
| | Toyota Motor Engineering and Manufacturing North America Inc | Corporate headquarters | 1400 |
| Ferguson | Mid-State Auto Parts Rebuilders | Rebuilt alternators & starters | 36 |
| Flemingsburg | Tinnerman Palnut Engineered Products Inc | Galvanized & cold rolled steel automotive & metal roll form stamping for automotive sub assemblies, welding components. | 49 |
| | Toyo Seat USA Corp | Automotive hardware & seating components, tracks & frame work | 262 |
| Florence | Eagle Manufacturing Co LLC | Diesel truck cylinder heads & connecting rods | 236 |
| | IT Spring Wire LLC | Manufacture of high-strength steel wire for coil springs, as for in automotive apps | 63 |
| | Johnson Controls Inc | Dry battery components, plastic battery containers & covers | 108 |
| | Mubea Inc | Automotive component parts (springs, hose clamps, stabilizer bars) | 688 |



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| | Ticona Polymers Inc | Plastic materials, regional headquarters, R&D | 234 |
| | ZF Steering Systems LLC | Steering gears for car and light truck market; assemble steering columns, hydraulic steering gears, and power steering pumps for auto industry | 385 |
| Frankfort | ArvinMeritor Inc | Truck axles | 120 |
| | Elastometall Kentucky LLC | Rubber - metal bonded military, heavy equipment, transit, industrial machine products | 15 |
| | GECOM Corp | Automotive parts & metal stampings, headquarters | 200 |
| | General Fasteners | Warehouse/distribution of automotive fasteners | 5 |
| | IDT Tools Inc | Produce die components and stamping dies. | 28 |
| | Montaplast of North America | Plastic injection molding automotive wheel covers, center caps, and intake manifolds | 552 |
| | TOPY America Inc | Steel road wheels for passenger cars and light trucks | 305 |
| Franklin | Arvinmeritor Industries | Braking systems for heavy vehicles | 77 |
| | Cumberland Molded Products | Injection molded plastics for consumer goods, automotive electronic components, office furniture, telecommunications | 19 |
| | Franklin Precision Industry Inc | Assembly of automotive throttle bodies & charcoal canisters, injection molding | 496 |
| | HBAS Manufacturing Inc | Digital and analog audio automotive equipment | 480 |
| | Mahle Engine Components | Piston rings and transmission sealing rings | 103 |
| | New Mather Metals | Stabilizer bars for the North American OEM Automobile Manufacturers | 304 |
| | Novitec Industries Inc | CNC machining facility, long-run production, volume die cast machining, 30 CNC machines, screw machines, production tube-cutting, wire edm, water jets | 60 |
| | Quick Draw Tarpaulin Systems | Attach aluminum components to UV coated vinyl tarpaulins and mount on tractor trailer trucks | 9 |
| | Toyo Automotive Parts | Automotive anti-vibration rubber parts: engine mounting, strut mounting, bush, member mounting, insulator, damper, boot for CVJ | 205 |



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| Garfield | Campbells Machine Shop Inc | CNC mill & lathe work & screw machine products, pharmaceutical products, automotive products, lawn care products, wire EDM, CNC plasma | 8 |
| Georgetown | ECO Technology | Manufacture and marketing of soundproofing made from recycled materials (automotive fabric silencers - padding beneath carpet) | 10 |
| | Green Metals Inc | Process scrap metal, ferrous & non-ferrous, including transportation | 25 |
| | Industrial Concepts Inc | Custom industrial automation equipment design & build including turn key integration on customer site. Robotic work cells, conveyors, material handling & assembly machinery | 29 |
| | International Crankshaft Inc | Crankshafts & steel forgings | 151 |
| | ITS | Automobile paint finishing systems; coolant filtration systems, robot installation | 51 |
| | Johnson Controls Inc | Foam pads for automotive industry. Pads include seating, armrests, and headrests. | 570 |
| | Louisville Forge & Gear Works LLC | Steel forgings and powder metal sinter forgings for application in automotive/aircraft engine and suspension components. | 320 |
| | STM Inc | Tool & die, specialty machines, jigs & fixtures; grinding, polishing, general & CNC machining, drilling, boring, cutting, honing, lathe/ mill work, fabricators, molding plastic | 7 |
| | Toyota Logistic Services | Vehicle preparation & distribution from plant to dealers. Install add-on accessories per customer request | 195 |
| | Toyota Motor Manufacturing Kentucky | Automobiles-Avalon, Camry, Camry-hybrid, Solara, Venza. Engines, axles, steering components, blocks/cylinder heads/crankshafts, and North American Production Support Center (NAPSC) | 7000 |
| | Toyota Tsusho America Inc | Metals service center; steel slitting; blanking; warehousing; distribution, logistics | 356 |



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| | Vuteq Engineering Corp | Reusable steel material handling pallets, racks and containers, automotive stamping dies, automated assembly line equipment, checking fixture gauges & EDM | 26 |
| | Vuteq USA Inc | Car windows & sunroofs | 120 |
| | Wise Industry | Metal die blocks & special machinery tools, box spring tables (Sealy Corp.), electrical box handles (Square D), automotive stampings (Johnson Control), metal fabricating (TMMK) | 2 |
| Gilbertsville | Pinnacle Gage & Tool LLC | Machine shop: general & CNC machining & tooling, gauges and instruments. Supplies auto and aerospace industry. | 20 |
| Glasgow | A C K Controls Inc | Automotive control cables | 396 |
| | Akebono Brake Glasgow | Vehicle brake systems | 540 |
| | Chuo Precision Spring Glasgow Inc | Clutch springs and valve and transmission springs | 28 |
| | Dana Corporation | Heavy duty truck axles & brakes | 407 |
| | Federal-Mogul Products Inc | Heavy duty truck brake friction blocks for the commercial vehicle industry. | 160 |
| | J L French Automotives Castings | Die cast aluminum automotive parts | 300 |
| | J L French Automotives Castings Corp | Aluminum die cast automotive parts-machining facility. | 250 |
| Hardinsburg | Whitworth Tool | Components for automotive, pharmaceutical, energy, and railway. Replacement parts for the tool & die industry, cmm data collection, engineering services. | 151 |
| Harrodsburg | Hitachi Automotive Products USA | Automobile electric & electronic components | 737 |
| | Modine Climate Systems Inc | Automobile & truck air conditioning equipment | 175 |
| | Trim Masters Inc | Automotive plastics components | 109 |
| Hebron | AGC Automotive Americas | Headquarters | 62 |
| | Hahn Automation Inc | Automation systems for the automotive industry; turnkey automation primarily for automotive industry; specialty in plastics and rubber technology; assembly & test calibration | 14 |



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| | Heinrichs USA LLC | Sales of precision turned parts, plus, fittings, sealing plugs, exclusively manufactured at Heinrichs & Co Kg in Germany | 1 |
| | HiTech Polymers Inc | Compound custom resins & specialty thermoplastic resins | 18 |
| | ITT Koni America LLC | Auto parts distribution | 22 |
| | SKF VSM | Packaging and distribution of automotive parts | 153 |
| | Toyota North American Parts Center Kentucky | Parts warehouse / distribution center / hub | 403 |
| | ZF Boge Elastmetall | Rubber & metal bushings | 175 |
| Henderson | Accuride Corp | Truck wheels & rims | 234 |
| | Custom Resins Inc | Nylon & nylon products | 50 |
| | Dana Corporation | Truck axles & brake components | 500 |
| | Gibbs Die Casting Corp | Aluminum & magnesium die castings, headquarters | 800 |
| | Hercules Manufacturing Co | Insulated & dry freight truck bodies & trailers | 100 |
| | J-Ron Inc | Plastic injection molding | 25 |
| | Morris Tool & Plastics Inc | Building and repair of plastic injection molds, including plastic injection molding and processing parts. ISO 9001 Certified. | 20 |
| | Service Tool & Die Inc | Tool & die | 35 |
| | Service Tool & Plastics | Injection molded plastics | 160 |
| | Sunspring America Inc | Nonferrous & zinc die castings, electro-plating and PVD coating | 159 |
| | Teknor Apex Co | Thermoplastic elastomers | 25 |
| | Vincent Industrial Plastics Inc | Custom plastic injection molding, decorating and assembly, injection mold tooling, plastic product design and engineering | 250 |
| Hodgenville | Cumberland Products Inc | Packaging and distribution of paint related materials for the automotive aftermarket. | 24 |
| | Konsei USA Inc | Automotive parts, factory automation systems, and air grippers | 27 |
| | Metaltek of KY Inc | Custom metal fabrication, including welding and CNC machining, material handling, shipping containers/racks | 3 |
| Hopkinsville | Bed Wood and Parts LLC | Manufacture bed wood for pickup trucks | 2 |
| | Dana Corporation | Automobile frames | 480 |
| | Douglas Autotech Corp | Automotive directional controls: steering columns & shifters | 238 |
| | Emhart Teknologies | Blind rivet fasteners | 130 |
| | Freudenberg Filtration Technologies LP | Air & particle filtration filters, liquid filtration | 136 |



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| | Grupo Antolin Kentucky Inc | Overhead systems for automobiles | 180 |
| | Maintainer Corporation of Kentucky | Manufactures service truck bodies, lubrication truck bodies and extendable cranes | 30 |
| | Martinrea | Automotive assemblies & painting of chassis components & suspension systems | 340 |
| | Melleck LLC | Bumpers and fascias, headquarters | 2 |
| | Meritor Suspension Systems Co | Stabilizer bars and coil springs | 150 |
| | Metokote | Electro deposition & powder coating service | 18 |
| | Mid Continent Spring Co | Compression, compression ground-end, torsion & extension springs | 85 |
| | Original Exhaust Manufacturing | Automotive tail pipes & mufflers, mfg plant & headquarters | 10 |
| | Riken Elastomers Corporation | Manufacturer of high quality thermoplastic elastomer compounds used within the automotive industry. | 14 |
| | Superior Graphite Co | Granular synthetic graphite & desulfurized petroleum coke | 72 |
| | T.RAD North America Inc | Heat transfer products for off-highway and automotive industry. Products such as radiators, oil coolers and heater cores. | 243 |
| | Tennessee Wire Technologies | Electrical wire harnesses and control panels for the auto, HVAC and appliance industries | 18 |
| | TG Automotive Sealing Kentucky | Automotive weather-stripping, rubber molded & plastic interior auto parts. | 689 |
| | Vitech Limited Partnership | Nonwoven media for automotive | 55 |
| <i>Independence</i> | Benda-Lutz Corporation | Aluminum, zinc flake and goldbronze metallic pigments for Paints, Printing Inks, Plastics, and Powder Coatings. Blitz Bonded metallic powder coatings. | 50 |
| | Blue Grass Metals Co | Wire forms & metal stampings | 19 |
| | Magni Industries Inc | Chemical preparations: corrosion resistant coatings | 28 |
| <i>Ivel</i> | R & S Godwin Truck Body Co LLC | Steel & aluminum fabricating: dump truck bodies & trailers | 100 |
| <i>Kuttawa</i> | Trans Industries Plastics LLC | Plastic injection molding, emblems, and nameplates | 22 |



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| La Grange | Parts Unlimited Inc | Headquarters & warehouse/sales center; manufacture interior for muscle cars, automotive padded interior seats, door panels, headliners, window felts and other smaller interior parts for the US cars built in the 1960's 1970's and 1980's. | 100 |
| Lawrenceburg | Custom Tool & Manufacturing Co | Wiring harnesses, machine shop; welding | 50 |
| Lebanon | AAR-Summa Technology | Metal fabrication: cutting, sawing, laser cutting, welding (certified), design services, specialize in returnable material handling racks & baskets, precision machining. Precision machining services. | 60 |
| | Angell-Demmell North America Inc | Metal nameplates & plaques & aluminum trim | 188 |
| | Curtis-Maruyasu America Inc | Motor vehicle fuel systems & parts; fabricates pipes & fittings Fuel or oil caps, Hybrid fuel storage systems, Fuel injection systems, Fuel tanks, Breather elements, Non ferrous alloy tubing | 580 |
| | Hendrickson Truck Suspension Systems | Heavy truck suspensions | 90 |
| | NSU Corporation | Muffler component parts, fiberglass for headliners for various automotive companies, substrate board | 70 |
| | TG Kentucky LLC | Rubber molded & plastic interior automobile parts | 850 |
| | Toyota Boshoku Manufacturing Kentucky LLC | Automotive interior parts manufacturing - headliners, door ornaments, silencer material | 160 |
| | US Chita | Coil springs for ATV's and motorcycles, valves for shock absorbers, snowmobile runners | 39 |
| | Wilbert Plastic Services | Plastic Products, injection and molding | 160 |
| Leburn | Combs Custom Cycles | Custom motorcycles | 4 |
| Leitchfield | Inplast Industries USA LLC | Plastic injected molded components for the automotive and medical markets | 10 |
| Lexington | Accurate Tool & Manufacturing Company Inc | Tool & die: plastic & rubber molds, medical & industrial prototype parts | 10 |
| | Accuomm U S A Inc | Carbide cutting tools | 62 |
| | ASC Incorporated | Automotive convertible tops and related assemblies | 52 |



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| Blue Grass Manufacturing Inc | Contract manufacturer & fulfillment. CNC machining, metal fabrication., welding and electro mechanical assembly, stampings, fabricated wire, tube and pipe. | 39 |
| Blue Star Plastics Inc | Custom plastic injection molding & assembly | 105 |
| Bosch Rexroth Corp Pneumatics | Pneumatic, hydraulic cylinders, valves, electro pneumatic control systems & actuators | 293 |
| Central Kentucky Processing | Metal finishing, pickling, deburring, cleaning & tumbling; zinc, black oxide, electro, nickel & electroless nickel plating services, belt austempering | 32 |
| Central Kentucky Processing | Metal heat treating, electroplating | 15 |
| Contract Machining & Manufacturing | General, CNC, prototype & custom machining; tooling | 75 |
| Controls & Automation Inc | Provides industrial control systems and software for machinery, material handling systems and process control functions | 4 |
| Crest Products LLC | Metal stampings, self locking metal fasteners & washers | 85 |
| D S M Inc | Screw machine products | 43 |
| GE Lighting LLC | Automotive sealed beam headlights & specialty lamps | 180 |
| Ideal Tool & Manufacturing Co | Machine shop: parts, components, tools & dies; CNC, general & EDM machining, drilling, boring, cutting, surface grinding, mill & lathe work | 20 |
| Imperial Tool & Manufacturing Co Inc | Design and builder of molds, tools, dies, fixtures, gauges as well as product development | 13 |
| J R Buck Industries | A full service solution provider: machining, fabricating, assembly, and stamping | 14 |
| Kito USA | Welding equipment | 31 |
| Molding Solutions | Custom injection molded rubber & plastic products, plastic & metal fabricating | 30 |
| NI Autowindow Systems Inc | Assembly work for automotive windshields | 86 |
| Nitto Denko Automotive Kentucky | Automobile industry tape & foam products | 46 |
| Northside RV | Administrative/corporate office, recreational vehicle sales parts, service, rentals | 32 |
| Parker Seal Co | Rubber O-rings | 193 |



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| | Republic Diesel | Drive shafts; engine repair and parts distribution | 13 |
| | Star Manufacturing Inc | Furniture mechanisms; metal stampings; jigs & fixtures; production & spot welding; surface, blanchard & production grinding | 85 |
| | Visumatic Industrial Products Inc | Automated systems; screw, drive feed mechanisms/custom belt equipment to Delco/Ford and others to use in their manufacturing | 25 |
| | Webasto Sunroofs Inc | Automotive sunroofs | 770 |
| Livermore | Livermore Brass & Silver Shop | Zinc, chrome, electro, nickel, copper & brass plating | 6 |
| London | ABC Automotive Systems Inc | Research, development, design, manufacturing and assembly of automotive parts | 179 |
| | Aisin Automotive Casting LLC | Aluminum engine components for the automotive market | 442 |
| | Bluegrass Spring Co LLC | Compression, extension, formed wire & flat springs | 9 |
| | Highland Diversified Services Inc | Automotive - metal stampings, welded sub-assemblies, and powder coated parts and assemblies. Major appliance - metal stamping, welded sub-assemblies, and powder coated parts. | 208 |
| Louisa | Heritage Equipment Inc | Remanufacture of commercial truck components including diesel engines, transmissions, differentials | 26 |
| Louisville | Acme Auto Electric Inc | Automobile starters & alternators and auto service | 16 |
| | Alcoa Electrical and Electronic Solutions | In-line vehicle sequencing | 22 |
| | American Dispersions Inc | Water base dispersions for rubber & plastics industries | 13 |
| | Apollo Oil LLC | Distribution of automotive oils and oil lubricants | 21 |
| | Ashland Distribution | Distribution center | 18 |
| | Atlas Machine & Supply Inc | Machine shop: drilling, boring, cutting & honing; MIG & TIG welding; cylindrical & crankshaft grinding; lathe & mill work; sheet metal fabricating | 180 |
| | Barbee Co Inc | Automobile radiator service equipment and repair | 10 |
| | Bell Motor Service Inc | Rebuilt automotive, tractor & boat engines and custom engine rebuilding | 2 |
| | Beneke Wire Co | Aluminum rod, bar & wire for cold heading | 47 |



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| Bohn Fiberglass Industries | Fiberglass panels, scrubbers, pipes, tanks & tank linings; custom non-corrosive products and equipment | 8 |
| C & S Machine & Manufacturing Corp | Machine shop: CNC machining, arc & gas welding, drilling, boring, cutting, lathe & mill work, production machining. Tier 1 supplier. | 29 |
| Caldwell Industries Inc | Plastic injection molding service | 125 |
| Cardinal Aluminum Co | Custom aluminum extrusions & moldings including anodizing, powder coating and fabricating. | 335 |
| Cardinal Manufacturing Co | Steel, bronze, brass & aluminum roll formed metal products & parts | 62 |
| Craig Machinery & Design Inc | Automation machinery & tooling, plastic assembly equipment | 17 |
| Cummins Crosspoint LLC | Local distributor for Cummins Inc. Service Cummins engines in all types of equipment and trucks. Sell and service Cummins new & recon engines | 48 |
| Dakkota Integrated Systems LLC | Interior automotive products - dashboards, instrument panel | 88 |
| Dakkota Integrated Systems LLC | Production and supply of cooling systems of the automotive industry | 47 |
| Dana Corporation | Automotive drive shafts | 140 |
| Derby Fabricating LLC | Automotive parts— rubber goods. | 60 |
| Derby Industries Inc | OEM Support & Logistics & Supply Chain Mgt Services; assembly, sub-assembly, packaging, co-packing, kitting, retail & OEM distribution, corporate office | 400 |
| Diesel Injection Service Co | Fuel injection pump repair | 90 |
| Dynacraft | Automotive hoses & battery cables, truck parts distribution | 311 |
| ECO Environmental Filtration | Dust collector filters, blower, compressor filters, air & gas filters | 21 |
| EnovaPremier LLC | Tire/wheel assembly, headquarters | 28 |
| ERS Solutions | Help desk/hardware and software repair center, Support automotive diagnostic equipment designed for use in Ford, Lincoln-Mercury, Honda and Acura dealerships. | 5 |
| Falls City Machine Technology | General machine shop | 20 |
| Faurecia Exhaust Systems | Automobile exhaust systems | 200 |
| Fold-A-Way | Aluminum & nylon fold-away bumper steps for pick-up trucks, vans & RV's | 3 |



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| | Ford Motor Co | Ford Explorer, Sport Trac & Mercury Mountaineer | 1150 |
| | Ford Motor Co | Production of Super Duty Pick-up Trucks (F-250 through F-550), Expedition, Lincoln Navigator | 3500 |
| | Gerdau AmeriSteel | Steel fabricating & rebar | 30 |
| | Haas Auto Parts & Machine Co Inc | Machine shop: general machining, engine rebuilding, drilling, boring, surface & cylindrical grinding, lathe & mill work | 5 |
| | Hesco Parts Corp | Automobile engines & component parts | 145 |
| | Hexion Specialties Chemicals Inc | Electronic resins; foundry resins; automotive resins | 200 |
| | Hi-Tech Mold & Tool LLC | Custom plastic molds; plastic injection molding, tooling, decorating, thermoforming & foam fabricating | 80 |
| | Indesco Inc | Custom automated machinery, designs custom mfg equip | 8 |
| | Industrial Services of America Inc | Headquarters, scrap metal & paper recycling, solid waste management services, waste handling equipment sales & service | 115 |
| | IQL Corp | Steel & metal fabrication: sheet, plate, structural & aluminum; MIG & TIG welding | 100 |
| | JCIM LLC | Plastic components | 290 |
| | JCIM LLC | Manufactures and assembles injection molded plastic automotive parts | 340 |
| | Judd Brothers Machine | Machine parts for auto industry, fabrication, sheet metal work mfg., precision turned prod. mfg. | 6 |
| | Kentucky Trailer | Manufacturing, sales and service of custom Semi trailers including, drop frame, high cube moving vans for the snack food, automobile transport, mobile marketing, mobile medical | 286 |
| | Lear Operations Corporation | Automobile & van seats | 234 |
| | Marcus Paint Co | Powder & protective coatings & paint, liquid coatings for OEM | 43 |
| | Metro Fabrication Inc | Manufacturer of custom wiring harnesses. | 11 |
| | Miyama USA Inc | Automotive and appliance sub-assemblies, 6 axis precise robotic welding, light stamping, precise resistance welding, CNC drill & tap, CNC lathing, parts kit packaging | 70 |



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| | NHK Spring Precision of America Inc | Precision springs for the automotive industry | 77 |
| | Nuplex Resins | Industrial resins | 90 |
| | OEM Products | Corporate office | 29 |
| | Owens Corning | Thermal acoustical & structural insulation for appliance, furniture & transportation markets | 65 |
| | Power Train of Ky | Truck parts distribution | 17 |
| | Preferred Plastics Inc | Custom plastic profile extrusions | 38 |
| | Prescotech Industries Inc | Fiberglass, paperboard, urethane & polystyrene fabricating, rubber foil, polyethylgine, converting | 36 |
| | PSC Fabricating Co | Manufacture and conversion of non-metallic materials for use in acoustical, thermal, electrical and common gasketing applications. | 80 |
| | S & S Tool & Machine Co Inc | Machine shop: precision machined parts, gauges & fixtures | 40 |
| | S & S Tool & Machine Co Inc | Machine shop: CNC machining, production parts, gauges & checking fixtures | 25 |
| | Sapa HE Tubing | Aluminum heat exchanger tubing | 57 |
| | Sport Paint Inc | Automotive / industrial parts painting value added supplier | 70 |
| | Superior Van Mobility LLC | Van conversion and wheel chair accessible vans | 20 |
| | Sypris Technologies | Custom forgings | 310 |
| | Vico Louisville LLC | Automobile brake and suspension components | 48 |
| | WAKO Electronics (USA) Inc | Appliance thermostats, sensors, switches for automotive and appliances | 80 |
| | Warner Machine & Tool | Automotive tooling, material handling equipment and robotics. | 7 |
| | Westport Axle Corp | Axle module assembly, warehousing and line sequencing | 83 |
| | WIT Transmissions & Parts | Wholesale distribution of new and remanufactured transmissions and transmission parts | 260 |
| | Yamamoto F B Engineering Inc | Fine blanked parts | 160 |
| | Yokohama Tire Corp Northern RDC | Tire distribution center | 16 |
| | Zeon Chemicals LP | Synthetic polymers research & development, sales, marketing | 73 |
| | Ziniz Co | Conveyors & special machinery | 100 |
| Madisonville | Apollo Oil LLC | Distribution of automotive oils and chemicals | 11 |



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| | International Automotive Components Group | Plastic automotive components and head liners | 212 |
| | Tri-Valley Millennium Plastics Inc | Plastic injection molding and blow molding | 50 |
| Manchester | Kentucky Mountain Industries | Cold rolled, brass, CRS & stainless steel automotive stampings; plumbing fixtures & appliance parts; tool & die | 22 |
| Marion | Par 4 Plastics Inc | Custom injection & molded plastic products | 145 |
| Mayfield | Pioneer Mold & Engineering Inc | Plastic injection molds | 8 |
| Maysville | Federal Mogul Corp | Automotive distribution center | 210 |
| | Green Tokai Co Ltd | Weather stripping, auto trim | 343 |
| | Mitsubishi Electric Automotive America Inc | Automotive electronics including vehicle entertainment system, ignition coils and engine control units. | 340 |
| | Wald LLC | Conveyor system components; wire baskets, tubular handlebars, stamped fenders; automotive jack handles, lazy Susan posts, spare tire carriers, infant car seat components | 100 |
| Middlesboro | Kirby Steel Products | Metal truck equipment. | 3 |
| | Yeary Auto Electric | Automobile starters, alternators & drive shafts | 4 |
| Monticello | Monticello Machine Shop Inc | Machine shop: drilling, boring, cutting, honing, general machining & welding; conveyors, plate & sheet metal fabricating | 12 |
| Morehead | Guardian Automotive | Plastic exterior trim | 550 |
| | Morehead Machining Inc | Tool & die: jigs, fixtures & progressive dies, welding/fabrication | 32 |
| Morganfield | Rayloc | Distribution of automotive brake parts | 54 |
| | Trelleborg Adhesive Plant | Rubber inserts for automotive industry | 74 |
| | Trelleborg Inc | Automotive ball joint seals, rubber bumpers, electrical connectors & miscellaneous molded rubber products | 220 |
| Morgantown | Casco Products Corp | Automobile cigarette lighters and power outlets for automobiles | 30 |
| | Morgantown Manufacturing Co | Automobile parts & metal stampings and assemblies storage and distribution | 25 |
| | Pride Plastics of Morgantown Inc | Plastic Injection molding and assembly for medical, automotive, industrial, appliance and government - MBE, 8a & OS-9000 certified. Also, containment work. | 12 |



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| <i>Mt. Sterling</i> | Big Rapids Products Inc | Manufacture stainless steel products for exhaust systems and decorative trim for the automotive industry | |
| | Cooper Standard Automotive | Molded & extruded rubber products, reinforced rubber hoses & automotive parts, fuel delivery systems | 575 |
| | Kyosan DENSO Manufacturing Kentucky LLC (KDMK) | Assembles automotive fuel systems and fuel pump modules | 489 |
| | Lexington Metal Systems | Automotive metal stampings | 98 |
| | Precision Resource Inc | Manufactures fine blanked precision stampings | 61 |
| | Rogers Foam Corporation | Polyurethane & polyethylene foam products | 92 |
| | Summit Polymers Inc | Injection molded thermoplastic automotive products | 270 |
| <i>Nicholasville</i> | Jackson Plastics Inc | Plastic injection molding | 167 |
| | Maru Manufacturing Inc | Metal & automotive stampings, sub-assemblies, assemblies, spot welding, debarring, riveting, tapping | 8 |
| | McKechnie Vehicle Components | Plastic injection molding, chrome and stainless steel plating, painting automotive components, wheel trim, center caps, claddings | 260 |
| | Trim Masters Inc | Manufacturing car seats and frame assemblies for Toyota and Johnson Controls | 379 |
| <i>Owensboro</i> | Dana Corporation | Steel pickup truck frames (Tundra and Sequoia) | 145 |
| | Daramic Inc | Automotive deep cycle & Industrial battery separators | 264 |
| | JCIM LLC | Plastic blow molded automotive parts | 200 |
| | Mid American Metals Company | Metal recovery, automotive computers and mass air flow sensors; automotive computers | 5 |
| | Omico Plastics Inc | Blow molded plastic parts | 198 |
| | Perfect Patterns Inc | Wood, metal & plastic industrial patterns | 8 |
| | R C Bratcher Welding Service | Arc, heliarc, MIG & TIG welding; custom metal fabricating; radiator service and sales, automotive repair shop hydraulic hose & tube shop | 11 |
| | Toyotetsu Mid America LLC | Automotive stampings and welded assemblies | 540 |
| <i>Paducah</i> | H B Fuller Co | Adhesives | 92 |
| <i>Paris</i> | CMWA | Automotive wheels - steel and aluminum | 475 |
| | EnovaPremier of KY | Tire & wheel assembly | 91 |



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| | Paris Machining Division | Machine steering arms & tie rods for heavy-duty trucks | 13 |
| | Prime Finish LLC | Apply paint and coatings to plastic automotive components, consumer electronic components, medical devices, etc. Apply wood grain, carbon fiber, brushed aluminum and other | 67 |
| | Quick Tek Machining LLC | Contract and production of machinery | 15 |
| Park City | GSYS Military Products LLC | Manufacture and install collision warning systems in commercial trucks | 3 |
| | JASCO International | Automotive electronic fuse box assembly | 22 |
| | Yahagi America Molding Inc | Injection molding and assembly for automotive plastic parts | 38 |
| Philpot | Automotive Machine & Performance | Automotive machine shop | 2 |
| Prestonsburg | Worldwide Equipment Inc | Headquarters, distributors of heavy duty trucks and replacement parts | 40 |
| Princeton | Bodycote Inc | HIP (Hot Isostatic Pressing) | 24 |
| Raccoon | Goff Automotive Machine Inc | Automotive precision machine shop: boring, surface grinding & engine rebuilding | 3 |
| Richmond | AFG Industries Inc | Automotive glass | 170 |
| | Asahi Forge of America Corporation | Hot forge manufacturing for the automotive industry | 52 |
| | B & H Tool Works Inc | A full service tooling, machining, stamping, and fabrication job shop. Capabilities include CNC, EDM, and laser machining. Progressive and hand transfer stamping capabilities | 118 |
| | Blue Grass Plating Co LLC | Zinc, black oxide, nickel phosphate/ electroplating | 75 |
| | Diversified Tool & Development | Screw machine products & CNC machining | 27 |
| | GR Spring and Stamping Inc | Automotive stamping | 100 |
| | Kokoku Rubber Inc | Rubber syringe stoppers, automobile parts. Auto, medical pharma., business machines and electronics. Seals, gaskets, O-rings for automotive. | 140 |
| | National Metal Processing Inc | Commercial heat treating/laser processing and welding. | 22 |
| | P-K Tool & Manufacturing Co | Metal stampings, production machining, fabricating & assembly | 50 |
| | Precision Tube Inc | Tube fabricating, wire forming, and CNC machining | 90 |



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| | Richmond Auto Parts Technology Inc | Automotive transmission gears; chassis components and automatic transmission components | 276 |
| | Sherwin-Williams Automotive Finishes | Automotive coatings & finishes | 198 |
| | Sherwin-Williams Automotive Finishes | Distribution of automotive coatings | 65 |
| | TEBCO of Kentucky Inc | Truck bodies & related equipment | 55 |
| Robards | K B Alloys Inc | Aluminum base & metal alloys, aluminum based master alloys | 50 |
| Russell Springs | Bruss North America Inc | Automotive engine & transmission sealing systems | 155 |
| | Hitachi Cable Indiana Kentucky Plant | Automotive parts | 117 |
| | Lily Creek Industries | Diesel engine parts | 34 |
| | Superior Battery Manufacturing | Automotive & commercial vehicle batteries | 150 |
| Russellville | General Products Corporation | Machining and assembly of cast iron and aluminum castings to manufacture products for the automotive and heavy duty truck industries | 39 |
| | Sensus Precision Die Casting | Aluminum die castings | 230 |
| | Ventra Plastics | Injection molded plastic automotive trim | 200 |
| Scottsville | Sumitomo Electric Wiring Systems | Automotive electronic wire harness components | 300 |
| Shelbyville | Barnes Distribution | Packaging facility of automotive replacement parts & distribution to automotive dealers. | 67 |
| | Bekaert Corp | Preformed steel staple wire, fine wire, flat wire, nylon-coated wire, tin-coated wire and galvanized wire | 95 |
| | Ichikoh Manufacturing | Truck and car rear & side view mirrors | 350 |
| | Johnson Controls Inc | Automobile seat assembling | 465 |
| | Katayama American Co Inc | Automotive door sashes and moldings | 273 |
| | Martinrea | Automobile parts stamping & assembly | 262 |
| | Nifco North America Inc | Manufacture plastic injection molded fasteners for the automotive industry | 73 |
| Somerset | Cornett Machine Shop Inc | Machine shop: general machining, arc welding & engine rebuilding | 22 |
| | GE Somerset Glass Plant | Pressed glassware (headlights) | 123 |
| | Hendrickson USA LLC | Trailer suspension systems for heavy-duty transportation industry | 46 |



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| | Toyotetsu America Inc | Structural automotive components & stampings | 750 |
| | UGN Inc | Manufacture automotive sound proofing | 172 |
| Sonora | NSU Corp | Automobile muffler components; quieting agents | 86 |
| South Union | Precision Strip Inc | Steel, aluminum & copper processing & slitting service | 123 |
| Springfield | INOAC Automotive LLC | Automobile armrests & interior plastic parts, seat trim components, instrument panel components | 325 |
| | LB Manufacturing | Robotic and manual Mig welding of carbon and stainless steels, resistance (spot) welding, resistance seam welding, automotive glass assembly and stamping | 38 |
| | Toyotomi America Corp | Automotive after-market products; automotive stampings | 213 |
| Stamping Ground | Commonwealth Tool & Machine Co | Design, build and integrate robotic welding equipment, resistance welders, spot welders, end effectors, tool & die, special machines & gauges, EDM work, materials handling equip | 43 |
| Stanford | Brake Parts Inc | Automobile & truck disc brakes | 460 |
| | Lincoln Manufacturing USA LLC | Stamping, welding, and machining operations to produce parts for the automotive industry. | 71 |
| Taylorville | B & B Screw Machine Specialist | Screw machine products, shafts, collars & screws, brushings, fasteners, nuts | 15 |
| Utica | Ohio Valley Truck Equipment Inc | Truck bodies & wheelchair lifts | 8 |
| Vanceburg | Superior Fibers LLC | Fiberglass automobile door panels, cotton ironing board pads | 130 |
| Versailles | Nisshin Automotive Tubing LLC | Stainless steel automotive tubing | 17 |
| | Osram Sylvania | Glass tubing, components are used in automotive lighting industry, fluorescent lighting | 171 |
| | Pilkington North America | Automobile windshield & side and back window glass paned sunroofs | 362 |
| | Y H America Inc/Div 1 | Automobile air conditioning & power steering hoses, fittings & assemblies; fluid conveying products. | 310 |
| Walton | AST Sales LLC | Industrial gaskets & seals, machined parts | 20 |
| | Clarion Corporation of America | Warehousing, distribution, light manufacturing, quality, and procurement | 70 |



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| | Faurecia Automotive Seating | Manufacture automobile seat recliners from component parts. Automotive seating mechanisms. | 190 |
| | Fuji Autotech USA LLC | Automotive seat components, steering columns, and shifter selectors | 130 |
| | Waltex NKY LLC | Specialty & automated welding machinery | 25 |
| Warsaw | Sailrex Metal Components | Electro polishing of stainless, electroless nickel, and mechanical buffing | 17 |
| Wilder | W J Baker Co | Tubular metal products & spacers | 22 |
| Williamsburg | Firestone Industrial Products | Air springs | 400 |
| Williamstown | Gotec Plus Sun LLC | Prep & coat automotive parts for rubber bonding | 120 |
| Winchester | Advanced Green Components LLC | AGC produces forgings and machined rings for tapered roller bearings | 78 |
| | Ainak Inc | T.S. certified Manufacture of Quality rubber parts for the automotive industry. One-stop supplier for other industry manufactured component solutions | 130 |
| | Apollo Oil LLC | Headquarters, distribution of automotive oils and chemicals and industrial oils, antifreeze, grease, filters, hydraulic oils, car care products and gear oils | 140 |
| | Brake Parts Inc | Research & development; brake pads | 35 |
| | GECOM Corp | Automotive components | 202 |
| | Johnson Controls Inc | Automotive seating service center and production parts export consolidation center | 39 |
| | Niles America Wintech Inc | Plastic injection molded automotive parts and electrical switches | 410 |
| | Sekisui S-LEC America LLC | Interlayer film for the laminated glass in automotive and architectural applications | 57 |
| | TI Group Automotive Systems | Tool & die | 44 |
| | Univance Inc | Automatic transmission parts, auto & motorcycle parts, forklift transmissions and ATV differential units. | 64 |

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